

Supply Chain Sustainability

Do you think you are off the hook?



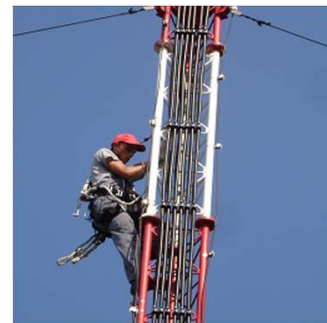
Sustainability or ESG (Environmental, Social and Governance) is increasingly being scrutinized by Stakeholders and focused on by companies. While saving the planet from climate change creates most media attention today, for a company ESG is much more.

Stakeholders expect large companies to have responsible business practices in all relevant areas, be it in terms of corporate governance, human rights, labour rights, working conditions, health & safety, environmental impact, corruption, transparency – **AND** also on managing sustainable supply chains.



Stakeholders:

- Shareholders or investors
- Governments or Regulators
- Employees
- Corporate customers
- Press / Media
- The general public
- NGOs
- etc



Quick check list:

Business risk:

- Do your Stakeholders have ESG or sustainability in focus?
- How exposed are you to various Stakeholders?
- Have you considered the risk of public scrutiny around such issues?
- Have you considered the reputation impacts of any ESG incidents in your supply chain?

Example Telenor in 2008:

- Media incident with underage workers and very poor health & safety conditions at one of the sub-suppliers of Telenor's subsidiary Grameenphone in Bangladesh
- Strong public scrutiny and reputation decline
- Group CEO on national TV regularly for weeks defending the company

Responsible supply chain management:

- Do you have relevant and adequate company policies in place?
- Have you assessed the most common ESG risks in areas where you or your suppliers operate?
- Have you assessed your suppliers from an ESG perspective?
- Do you have a perspective on your sub-suppliers?
- Have you put any ESG requirements on your supply chain?
- Do you follow-up on it in any way?
- Do you have anyone responsible for follow-up?
- Do you do inspections or audits?
- Are you aware of any incidents?
- If so, what have you done about it?
- Can you do anything about it?**

OpenSky Consulting has experience and provides advisory services on Supply Chain Sustainability. We can provide assessments, strategy development or implementation services, given availability.